

II. Analysis

The events leading up to this appeal arose under two University policies dealing with discriminatory harassment: one containing basic definitions (Non-Discrimination and Harassment, which we will refer to as ND Definitions), and one laying out procedures for investigating and resolving concerns and complaints (Non-Discrimination and Harassment Problem Resolution and Appeal Procedure, which we will refer to as ND

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	(4) The <i>ND Procedures</i> call for a "prompt and thorough" investigation at the stage where the problem solving philosophy has been deemed impossible to pursue. In our view this investigator lacked thoroughness in her failure to meet promptly with Professor Hindley, and also in her failure to consult impartially with other students in the class where the
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of this Committee, and we wish to express our appreciation for her complete cooperation and that of other members of the academic administration. The ND Procedures contain their own appeal mechanism, notwithstanding that the same

Handbook. The appeal process under the *ND Procedures* has important strategic disadvantages for faculty, in that the members of the "advisory committee" conducting the appeal are chosen directly by the Provost from an unpublicized list of faculty pre-

	(D) Appropriateness of disciplinary actions
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	III. Further campus discussion	
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