

" #!%&'()*+!
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!

bAD! : 9I@9L@L#<B@I<E E 7B9=?! : D89D: !2MMD=78@R! E#@#8!@#!98@DB; D8D4! #GGDB98C!
E989E7=BD7I#898C!78: ! [9@A#<@AD7B98C!GB#E!78?#!#G!@AD!DF9I@8C!M7B@DI\$!X=798@GGI!8# [!
@8?!@#!>7LaG9=I@AD!: 9I@9L@L#<B@I!: DL9I9#8I! [9@A!BD7I#898C!@A7@9I8R@@ADBD!78: !7BC<ED8@!
@A7@AD?!: 9: 8R@E7aD\$!K<@X=798@GGI!R!BD@#IMDL@; D!: DGD8ID!: #DI!8#@L<BD!@AD!I<>I@78@; D!
#B! MB#LD: <B7=I A#B@L#E98C! !#G! @AD! : DL9I9#8! >D=# [\$! bA9I! /#<B@ IA#<=: ! ; 7L7@! 78: !
BDE78: \$!!!

2I!78@L9M7@: 4!(,4KB\$!%Y'%]4!X=798@GGI!: #!8#@7BC<D!@A7@2MMD=78@R!E#@#8! [7I!
<8@ED=?!#B!@A7@2MMD=78@!=7La!7!L#C89h7=>D!98@DBDI@A7@E7?4!7I!7!MB7L@L7=I E7@DB4!>D!
7GGDL@: !>?!@A9I!9@C7@#8\$!bAD?!: DGD8: !#8=?!

X=798@GGIR! L#8@B7B?! 7BC<ED8@! >D@B7?! 7! E9IC<9: D: ! 7MMB#7LA! @#! @AD! ->DB7=!
98@DB; D8@#8!B<=DI!bA9I!/#<B@A7I!=#8C!I@BDIID: !@A7@98@DB; D8@#8!j BDC<9BDI!7!A#-9I@L4!
B7@ADB!@A78!BD: <L@#89I@!7MMB#7LA4k!! 6J34?,713450340'4N3F34134! #&<4! (Z)!P\$Z: !(`)4!%&*!
^(I@/9B\$!(` +_! E78: 7@8C!L=#ID!7@D8@#8!@#!j @AD!G7L@!#G!@AD!IMDL9G9L!L7ID4k!/#\$,4134
-\$734G3?348\$(<4M4A\$. "\$,4?,7134!%)]%P\$Z: !(Z!(*!^(I@/9B\$!%&&(_!78: !j @AD!9I!<DI!7@!@7ad!
98!@AD!M7B@L<=7B!9@C7@#84k!! #&<4!(Z)!P\$Z: !7@%&+\$4/B9@L7=?4!j |>mDL7<ID!!E7=!: 9GGDBD8LDI!
98!G7L@M7@DB8I!L78!I9C89G9L78@-?!7GGDL@AD!#<@L#ED4!@AD!; DB?!87@<BD!#G!7I8!98@DB; D8@#8m!
98c<9B?!9E9@!@AD!<@-9@?!#G!L#EM7B9I#8I!>D@ [DD8!78: !7E#8C!M<>-9IAD: !#M989#8!\$k!9. 347@
%&*3! 28: ! D; D8! [AD8! IMD7a98C! #G! 7! j MBDI<EM@#8k! #G! 7: Dc<7L?! @AD! /#<B@ A7I!
DEMA7I9hd: !@AD!j : 78CDB!98!7!EDLA789I@L!7MM-9L7@#8!#G!<LA!=78C<7CD\$k!/#\$,4!%)]%P\$Z: !
7@(`\$!

X=798@GGIR! 7BC<ED8@! BDMBDID8@ @A7@ a98: ! #G! j EDLA789I@L4k! j BD: <L@#89I@m!
7MMB#7LA\$k!X=798@GGIR!AD7; ?!BD-978LD!#8!@AD!MBDI<EM@#8!#G!7: Dc<7L?!E9IIDI!@A7@!D; D8!
[ADBD! @AD!MBDI<EM@#8! 7MM-9DI4! 9@j ED78I! 8#! E#BD! n !@A78! L7-98C! G#B! 78! 7: Dc<7@!
DFM=787@#8!7I!@#! [A?! [A7@9I!7I!<ED: O ADBD4!7: Dc<7@!BDMBDID8@7@#8O 9I!8#@!#\$k!9. 30!
#>>07.! - #; ;, &&413450BBC%40%4I 01&"34 = &<\$-(4M4 = ", &\$0%4! 7#&\$>, (44) %! P\$Z: ! (&*4! (((! ^ (I@/9B\$!
(` ` _! ^j L#8; DBCID8LDmk! #G! @ [#! j @9CCDBI!mk! G#B! MBDI<E98C! 7: Dc<7L?! I9EM=?!
j DI@7->9IAD: k!j @AD!7MM-9L78@!R!#>-9C7@#8!@#!#GGDB!BD7I#8I!#B!D; 9: D8LDk!#G!987: Dc<7L?_0!
(,4X=@G!\$'KBS!(] '(\$!!

J #BID4! X=798@GGI! : 9I7IIDE>=DI 2MMD=78@R! A#-9I@L! L7ID! G#B! 98@DB; D8@#84! @AD8!
7BC<D! @A7@ D7LA! 7B@G9L97=?! 9I#-7@D: ! D=DED8@! I@78: 98C! 7=#8D4! j : #DI! 8#@ DI@7->9IA!

987: Dc<7L? \$k! ?, ,@ ,3;34 X=GI\$'KB\$! (` 44 %)4! Z(\$! X=798@GGI! [#<=: ! BD: <LD! @A9I! /#<B@R!
MBDL: D8@! !^ [A9LA! I@BDI I! @AD! G=DF9>=D4! L#8@DF@ : DMD8: D8@87@<BD! #G! D7LA! : DL9I9#8_! @#! 7!
I? I@DE! #G! 7=' #B' 8#@A98C4! [##: D8=?! EDLA789L7=B<=DI\$! - 7@ADB! @A78! A#-9I @L7=?! [D9CA98C!
@AD! G7L@! !7I! 7! [A#-D4! X=798@GGI! A7>9@<7=?! 7I I<ED! @A7@7! C9; D8! G7L@E <I@D9@ADB! j DI@7>-9I Ak!
987: Dc<7L? 4! X=GI\$'KB\$! (` 4! %)4! Z(4! #B! D=ID! E<I@8#@j E7@DB4k! X=GI\$'KB\$! %Y0! (, ,4#" (0@ ,3;34!
X=GI\$'

7: Dc<7L?4! [ADBD!MB9; 7@!M7B@?! I#<CA@7!i<: CED8@#8!@AD!EDB9@!78: !@AD!C#; DB8ED8@7=!
7CD8L?j [#<=: !7LLDM@7!MB#LD: <B7=; 9L@#B?k_ \$!!

X=798@GGI!: #!8#@ ED7898CG<=?!D8C7CD! [9@A!@A9!7BC<ED8@ I7; D!@#!7!IDB@ @A7@9@
[#<=: ! j D8@@D!mk! j 7=! 98@BBD!@D: ! @A9B: ! M7B@D! E7a98C! 7=@B87@; D! 7BC<ED8@k! @#!
98@DB; D8D\$!X=@I\$'KB\$!%Y\$!K<@!98!#""!L7ID!4! [AD@ADB!7!M7B@?! [9@A!78!7=@B87@; D!7BC<ED8@
E7?!98@DB; D8D!9!7!L#8@DF@: DMD8: D8@98c<9B?!@A7@ E<I@<B8!#84!7E#8C!#@ADB!@A98C!4!
@AD!87@<BD!#G!@AD!L7ID4!@AD!87@<BD!#G!@AD!MB#M#ID: !98@DB; D8#BRI!98@BBD!@!98!@AD!L7ID4!78: !
A# [!@AD!7BC<ED8@BD=7@D!@#!@AD!9!I<D!78: !@#!@AD!M7B@D!R!98@BBD!@!\$!?, ,49%&C"4! #+, 74503!
++)!P\$%: !7@ ***' *Y!^c<#@98C! N6, ((, 4134 5#B+4! Z+Y!P\$%: !] ` *4!)&%!^6\$/\$! /9B\$! (`)_4! @#!
9=<I@7@D!I<LA!7!L#8@DF@<7!98c<9B?_0! (, ,4#" (04 - #; ; , &&4! ())%P\$Z: !7@ ((Z!^8#@98C!@A7@j @D!@!
#G!p987: Dc<7L?R! @D8: !@#!; 7B?!: DMD8: 98C!#8!@AD!I@D8C@A!#G!@AD!98@BBD!@k_0!\$. 37@ ((]' ()!
^ . ?8LA4! 5\$4! L#8L<BB98C_! ^8#@98C! @A7@ 98@DB; D8@#8! j A7!Im! M7B@L<=7B! G#BLD! [ADBD! @AD!
I<>iDL@n !9!#G!CBD7@M<>=9L!98@BBD!@!@AD!98@DB; D8#B!A7!7!BD7=I@7aD!98!@AD!#<@L#ED!78: !
@AD!98@DB; D8@#8! E7?! [D=7!I9!@!@AD!L#<B@98!n !@AD!GB7E98C!#G!@AD!9!I<D!k_!Q8!7!L7ID!
[ADBD! 78! <8 [9D=: ?! 8<E>DB! #G! @A9B: ! M7B@D! I#<CA@ @#! 98@DB; D8D! [9@A! 7=@B87@; D!
7BC<ED8@4!8#@A98C! [#<=: !MBD; D8@7!L#<B@GB#E!: D@DBE9898C!@A7@#8=?!LDB@798!M7B@

L7ID\$!?, ,49%&C"4! #+,7450347@Z**'*Y\$!P<B@ADB4!8#!DF9!@8C!M7B@?!IA7BDI!2MMD=78@r!98@DBDI@
98!7!i<: CED8@ @A7@ ; 98: 9L7@DI! @AD! b9@d!0q! -<=D! #8! @AD! EDB9@!78: !#8!L#8I@<@#87=
CB#<8: I\$! Q8! G7L@! @AD! 6DM7B@ED8@ MB9E7B9=?! IDDa! : 9I E9I17= G#B! =7La! #G! I@78: 98C4! 7!
M#I9@#8!@A7@: 9BDL@?!L#8@B7: 9L@!2MMD=78@r!M#I9@#8!78: !98@DBDI@!?!? ,46#L\$!`]!7@+'
%(0!6#L\$!(**!7@('`\$!2MMD=78@r!L#8I@<@#87=7BC<ED8@!>D=#8C!98!@A9I!L7ID4!78: !@AD?!
IA#<=: !@A<I!>D!7=# [D: !@#!MBDID8@ @AD9B!7BC<ED8@!7I!M7B@DI\$!

X=798@GGIR! DGG#B@! @#! : # [8M=7?! 2MMD=78@r! L#8I@<@#87= 7BC<ED8@! 7BD!
<8MDBI<719; D\$! ? , ,4X-@G!\$'KB\$! (` '%)\$! X=798@GGI! 7I!DB@ @A7@ G#B! 7! : 9GGDBD8LD! 98! 98@D8: D: !
7BC<ED8@! @#! D; D8! >D! BD=D; 78@! j @AD! E#; 78@ E<I@ IA# [k! @A7@ @AD! 8D [!7BC<ED8@ 9I!
j pL=D7B=?!AD=MG<R! #B!pDI!D8@7-Rk! #B! @A7@ j pM<BI<9@ #G! @AD! IA7BD: !C#7= #>; 9#<I=?!L7=I!G#B!
@AD!7BC<ED8@ @#!>D! E7: D@rk!X-@G!\$'KB\$! (` '%&4!MAB7ID! : B7 [8!BDIMDL@; D=?!GB#E! - #;; ,&&!
78: !?&6. ,%&(4'0748#\$74 * . B\$((0%(\$! K<@ 8D9@ADB! BD=D; 78@ M7I17CD!M<BM#B@! @#!G#BE<=7@! 7!
8DLDI17B?!L#8: 9@#8!G#B!987: Dc<7L?4!E<LA!DII!@#!DBDL@7I!A9CA!7!>7B!7I!X=798@GGI!!<CCDI@!
Q8! - #;; ,&&!@AD!/#<B@#>IDB; D: !98!M7I198C!@A7@7!M7B@?RI!8DC-DL@#G!j #>; 9#<I!7BC<ED8@k!
>06". 4IA# [! @A7@ BDMBDID8@7@#8! [7I!987: Dc<7@4! @AD8O 98! M7B@ >DL7<ID4@AD! E#; 78@r!

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! X=798@GGI! L#8@D8: ! @A7@ 2MMD=78@r! : 9I7CBDEED8@ [9@A! @AD! 6DM7B@ED8@ #; DB!
I@78: 98C!9I!9BBD=D; 78@>DL7<ID!X=798@GGI!@ADEID=; DI!<MA#=: !@AD9B!# [8!I@78: 98C\$!?, ,4X-@G!\$

7BC<ED8@! [DBD!j L=D7B=?!AD=MG<=k!78: !j MDBA7M!D; D8!DIID8@7=k!@#!@AD!: DGD8ID O G#<8: !
@A7@ 8#@A98C! ><@j IMDL<=7@#8k! I<MM#B@D: !@AD! GD7B! @A7@ @AD! : DGD8: 78@ 7L@7=?! E06". 4
8DC=DL@A#ID!; 9@7=7BC<ED8@!\$!)!P\$Z: !7@((%\$!Q8!?&6. ,%&(4'0748#\$74* . B\$((0%(4!@AD!/#<B@
#>IDB; D: ! @A7@! @#! 7IIDII! [AD@ADB! G79<BD! @#! E7aD! 78! 7BC<ED8@ L#8I@<@D: !j +,74 (,4
987: Dc<7@Dk! BDMBDID8@7@#84! 9@ [#<=: !j 7Iak! [AD@ADB! @AD! 7BC<ED8@ [7I! j #>; 9#<I=?!
L7=ID: m!G#B\$k!+&)!P\$Z: !7@*)]\$!Q@A8!AD=: !@A7@@AD!E#; 78@R!MB#M#ID: !7BC<ED8@: 9: !8#@
I<MM#B@ 98@DB; D8@#8! >DL7<ID! 9@ 7L@7=?! 6%. ,7B\$, . 4@AD! M#I9@#8! @AD?! IA7BD: ! [9@A! @AD!
: DGD8: 78@!9. 3Q8!L#8@F@!9@E7aDI!8#!ID8ID!@#!BD7: !D9@ADB!L7ID!7I!DI@7>=9IA98C!7IIMDL9G9L!
G=##B! G#B! i<I@ A# [!j AD=MG<=k! #B! j #>; 9#<Ik! 78! 7BC<ED8@ E<I@ >D! >DG#BD! 9@ G7; #B!
98@DB; D8@#8\$!

Q8!78?!L7ID4!2MMD=78@R!L#8I@<@#87=I@AD#B9DI!7BD!j #>; 9#<I=?!L7=ID: m!G#B\$k!9. 3!QG!

L#<B@!L78!BDiDL@7!LA7=D8CDBRI!DBB#8D#<!≠DC7≠7BC<ED8@!\$! 2MMD=78@r!L#8I@<@#87≠!

@AD#B9DI!7BD!>#@A!BD=D; 78@78: !9EM#B@78@.#!@A9I!L7ID\$!

X=798@GGI!7BD! [B#8C! @#! : 9I E9I!! 2MMD=78@r!L#8I@<@#87≠7BC<ED8@!7I!

L#8G9: D8LD!@A7@2MMD=78@r!L#8!@<@#87!7BC<ED8@!L#<=: !8#@7GGDL@<AD!BD=9DG!#B: DBD: !

9I!MBDE7@<BD\$!

^: 9IL<1198C! MBD; 9#<I! BDE78: ! [ADBD4! 7>ID8@ 7: : 9@#87= DFM=787@#84! @A9I! /#<B@ [7I!
j<87>=D!@#!MDBG#BE!7!ED7898CG<=BD; 9D [k!#G!#B: DB!: D8?98C!98@B; D8@#8_ \$!
X=798@GGI!9C8#BD!@ADID!7BC<ED8@!<8@!@AD!=7I@@[#!M7CDI!#G!@AD9B!>B9DG4!78: !D; D8!
@AD8! 7@7La! #8=?! I@7 [ED8\$! ?,,4 X=@G!\$'KB\$! Z)'Z+\$! /#8@7B?! @#4 X=798@GGIR! 7IIDB@#84!
2MMD=78@! : #!8#@ L#8@D8: !@A7@ 7! IA#B@ : 9I@9L@ L#<B@ : DL9I9#8!9I!j p7!MDB! ID!7><ID!#G!
: 9ILBD@#8@k!\$. 37@Z+!^c<#@8C!O) / 0J\$, 4N, 3ADD5413400E%40'4H#7%(&#J", 4! `]` !P\$Z: !ZZ4!Z+!
^(I@/9B\$!%&%&_0!(, 4#"04\$. 37@(*!^98L#BBDL@?!I@7@8C!@A7@j H#; 78@RI!#-D!7BC<ED8@9I!@A7@
@AD! : 9I@9L@ L#<B@I! #B: DB! [7I!@##!>B9DGk_4!8#B! : #!2MMD=78@!7Ia!@AD! /#<B@ @#! I9EM=?!
j 7I!<EDk!j @AD!D7I@pCD8DB#<I!M#I19>=D!BD7: 98C!#G!7I!<E E 7B?!#B: DB4k!\$. 37@Z)\$! - 7@ADB!
2MMD=78@! M#98@ #<@ @A7@ @AD! : 9I@9L@ L#<B@I! BD7I#8I4 G#B! : D8?98C! MDBE9I19; D!
98@B; D8@#8! 7BD! #>IL<BD! : <D! @#! @AD! L#E>987@#84#G! ^(_!@AD! : 9I@9L@ L#<B@I! E989E7=
DFM=787@#84!^%_!9@!@#@7=IG79<BD!@#!IA# [!^D; D8!L<BI#B9=?_!@A7@9@: 9I@8C<9IAD: !MDBE9I19; D!
98@B; D8@#8!GB# E!98@B; D8@#8!7I!#G!B9CA@!78: !^Z_!@AD!@#@7=7>ID8LD!#G!7BC<ED8@!7C798I@
98@B; D8@#8!98!@AD!BDL#B: \$!?, ,!KB\$(Z4!Z ('Z%4!ZY\$!2MMD=78@!7=I#!IA# [!@A7@D; DB?!M#I19>=D!
98@BMBD@7@#8!#G!@AD!L#<B@I!: DL9I9#8@ 98L<: 98C4@AD!j B0(!CD8DB#<I!M#I19>=D!BD7: 98C4k!
KB\$!%` 4!Z*!^DEMA7I9I!7: : D: _@ 98; #=: D!D9@ADB!-DC7=IDBB#B4!7!G79<BD!@#!L#8I9; DB!BD=D; 78@

-<=D!%*^>_!^7=#8C! [9@A! D; DB?! #@ADB! j pB7@#87=?! BD=D; 78@! L#8I9: DB7@#8k_4! 9@ 9I! 8#& 7I!
LB9@L7=4 @ADB! 7I! 9@ 9I! <8: DB! -<=D! %*^7_~! ^G#B! [A9LA! 987: Dc<7L?! 9I! j 78! 9B#8L=7: !
BDC<9BDE8@k_! ?,,! KB\$!%) '+\$/9@8C!@A9I! -<=D!%*^7_~!G7L@#B!7=#8D4! [9@A#<@MB#; 9: 98C!
78?!#@ADB!BD7I#898C!#B!D; D8! ED8@#898C!MDBE9I19; D!98@DB; D8@#84!9I!8#&D8#<CA!@#!>D!
I<BD! @A7@ @AD! : 9I@9L@ L#<B@ @<=?! DFDBL9ID: ! 9@! : 9ILBD@#8\$! X=798@GGI! DFMBDII!
j M<hh=DED8@k! 7@ @AD! 8#@#8! @A7@ @AD! : 9I@9L@ L#<B@ E9CA@ A7; D! G79=D: ! @#! L#8I9: DB!
MDBE9I19; D! 98@DB; D8@#84! C9; D8! @A7@ j @AD! : 9I@9L@ L#<B@ : D89D: ! @AD! D8@BD! E#@#8! @#!
98@DB; D8D\$k! X=@G!\$' KB\$! Z)! 8\$+\$! K<@ 9@ : #DI! 8#@ G#=# [! @A7@ @AD! : 9I@9L@ L#<B@ 7L@<7=?!
>0%(\$, ., . 4D; DB?! M7B@ #G! @AD! E#@#8\$! 5'3A00<%(0%413A A\$""\$#B(4! Y)]+! O\$3\$! %+ ` 4! Z&Z! ^%&(Z_
^DFM=79898C!@A7@A7>D7I!L=79E I!j BDiDL@: !7I!7BDI<=@#G!IADDB!987: ; DB@D8LDk!>?!I@7@D!L#<B@!
j A7; D!>DD8!7: i<: 9L7@: !78: !MBDI D8@GD: DB7=!c<DI@#8I!IGD: DB7=!L#<B@!m! E7?!BD; 9D [4!><@
9@: #DI!8#@G#=# [!@A7@@AD?!A7; D!>DD8!7: i<: 9L7@: !p#8!@AD!EDB9@rk_!

X=798@GGI! 7=I#! 7@DEM@ @#! I<MM=?! 7! E9I198C! B7@#87=D! G#B! @AD! : 9I@9L@ L#<B@R!
MDBE9I19; D'98@DB; D8@#8! B<=98C\$! bAD?! I<CCDI@ @A7@ @AD! : 9I@9L@ L#<B@R! BDGDBD8LD! @#! 78!
7E9L<14>B9DG! [7I!7E #8C!9@!7,#(0%(4G#B! : D8?98C!98@DB; D8@#84!78!98@DBMBD@7@#8! [9@A!8#!
I<MM#B@98!@AD!@F@#G!@AD!E98<@!#B: DB\$!X=@G!\$' KB\$!Z*\$!bAD?!I<CCDI@ @A7@ @AD! : 9I@9L@L#<B@
j L#8L<=: DI: m!@A7@@AD!L#!@!#G!98@DB; D8@#8! [#<=: !#<@ [D9CA!@AD!>D8DG@4k!D; D8!@A#<CA!
@AD! : 9I@9L@L#<B@!79: !8#@A98C!7>#<@D9@ADB!L#!@!074>D8DG@!78: !A7: !8#!I<LA!7BC<ED8@!
>DG#BD!9@ [AD8!9@B<=D: \$!X=@G!\$' KB\$!Z*\$'ZY\$!X=798@GGI!D; D8! I<CCDI@ @A7@ @AD! : 9I@9L@L#<B@
[7I!98G<=D8LD: !>?!78!<8BD=7@: !: 9IL#; DB?!: 9IM<@!98!@AD!M7B7=D=6\$6\$/\$!L7ID@ 7I: 9IM<@!
@A7@ @AD! : 9I@9L@L#<B@ 8D; DB! ED8@#8D: !78: !@A7@ 8#>#: ?!98!@A9I!L7ID!>B#<CA@ @#!9@!

7@d8@#8\$! X=GI\$' KBS! Z] \$! QB#89L7=?4! @ADID! IL7@DBIA#@C<DIID! #8=?! L#8G9BE! 2MMD=78@R!
M#19@#8T!@A7@DGG#B@!@#!: 9; 98D!@AD!: 9!@9L@L#<B@R!BD7I#898C!7BD!M<BD!IMDL<=7@#8\$!KBS!Z*#!

X=798@GGI!7=I#!IDDE!@#!@A98a!@A7@AD!: 9!@9L@L#<B@R!98ILB<@7>=D!BD7I#898C!9I!8#!
#>I@7L=D!@#!7G9BE78LD!7I!#8C!7I!j @AD!: 9!@9L@L#<B@R!<=E7@D!L#8L<I9#8! [7I! [9@A98!9@!
>B#7: !: 9ILBD@#8\$! X=GI\$' KBS! (*0! (, ,4#"04X=GI\$' KBS! Z*4! Z)4! Z+! \$! S8! @A9I! ; 9D [4! @AD! aD?!
c<DI@#8!9I!8#@ [AD@ADB! @AD4: 9!@9L@L#<B@ 7MM=9D: !@AD!B9CA@ I@78: 7B: !78: !BD7I#87>=?!
[D9CAD: ! BD=D; 78@ G7L@#BI0! B7@ADB! @AD! aD?! c<DI@#8! 9I! [AD@ADB! @AD! 7MMD=7@D4 L#<B@!
L#8I9: DB98C!j @AD!BDL#B: !7I!7I [A#-D4k!L78IG98: !#%K@BD7I#87>=D!CB#<8: !@#!BD@#IMDL@; D=?!
i<I@G?!@AD!I7ED!j <=E7@D!L#8L<I9#8\$!X=GI\$' KBS! (*#!

K<@A7@9I!8#@A# [!7><ID'#G': 9ILBD@#8!BD; 9D [! [#BaI\$!f <9@D!@AD!L#8@7B?T!j bA9I!
IL#MD! #G! BD; 9D [! 8DLDI17B9=?! D8@79=I! L#8I9: DB7@#8! #G! @AD! BD7I#8Ik! @AD! : 9!@9L@L#<B@
7L@7=?!BD=9D: !#8\$! * B34F0B,4* ((67#%>,450341349%(6"#74G% . ,7E7&,7(4507+3!`* *!P\$%: !Z()4!Z%&!
^(I@/9B\$!) * _\$!bA<I4!7MMD=7@D!L#<B@!B#<@8D=?!BDE78: !: 9ILBD@#87B?!B<98C! [AD8!9@9I!
<8L=D7B! [AD@ADB!@AD?!98; #=: D: !78!7><ID!#G!: 9ILBD@#84!I<LA!7I!7!G7<=@?!=DC7=I@78: 7B: !#B!
8DC=DL@#G!9EM#B@78@G7L@#BI\$!?, ,@,3;3!R\$7&(#,%;413400<%4A\$",K4M4?0%(49%>3! (Z)!3\$!/\$!) `4!
(`+`!^%&(!_!^M#119>=D!8DC=DL@ #G!BD=D; 78@G7L@#BI_0487,(<4: ,(6"&(4DD54134 * ?84F0""#%. @
H3P3! `%(! P\$Z: ! (&*Z4! (&Y(! ^((@A! /9B\$! %&(`_!^M#119>=D! 8DC=DL@ #G! BD=D; 78@ G7L@#BI_0!
/##&<,E(4134A<\$&,4!+&)!P\$Z: !)Y]4!)]Z!^]@A! /9B\$! %&(Y_!^<8L=D7B! [A7@=DC7=I@78: 7B: !@AD!
: 9!@9L@L#<B@7MM=9D: _04- #; ; ,&&! ()%P\$Z: !7@ ((Z' (*!^M#119>=D!G7<=@?!=DC7=I@78: 7B: _\$!28: !
[AD8! @AD! @97=I L#<B@R! BD7I#898C! L788#@ >D! : 9ILDB8D: !7@ 7=4! 9@ 9I!

[AD@ADB!@A7@BD7I#898C! [7I!78!7><ID!#G!: 9ILBD@#8\$!?, ,4/\$<34?&&,4* 8D)59L4! (&Z!P\$Z: !
7@(%*+045#&,7\$%04!`%#!P\$%: !7@Z`\$!!

- #;;, &&4; 9; 9: =?I9=<I@7@DI! [A?!X=798@GGIR!@AD#B?!#G!BD; 9D [!9I!E9I@7aD8\$bADBD4!@AD!
/#<B@ DFM=9L9@?4 L#8L<=: D: ! @A7@ @AD! : 9I@9L@ L#<B@R! ! >#@#E'98D! BDI<=@ ^: D8?98C!
98@DB; D8@#8_! [7I! [9@A98!9@! : 9ILBD@#8\$! ()#!P\$Z: 47@ ((Z\$!QG!X=798@GGIR!@AD#B?!#G!BD; 9D [!
[DBD!L#BBDL@!@A7@IA#<=: !A7; D!>DD8!D8#<CA!@#!7GG9BE\$!K<@9@ [7I8R@!Q8I@D7: 4!@AD!/#<B@
; 7L7@: !78: !BDE78: D: !C9; D8!j @AD! M#I I9>9@?k! @A7@ ^(!_ @AD! : 9I@9L@ L#<B@ B\$; <@A7; D!
E9I<8: DBI@##: !@AD!=7 [!78: !^%_!@A7@j M#I I9>=Dmk! E9I<8: DBI@78: 98C!B\$; <@A7; D!7GGDL@: !
9@!DFDBL9ID!#G!: 9ILBD@#8\$!9. 3AbAD!DII#8!9I!M=798T!J AD8!9@I!j <8L=D7Bk!9G!7!B<98C!BDI@!#8!
78!7><ID! #G!: 9ILBD@#84! @AD! /#<B@ IA#<=: !; 7L7@! 78: !BDE78: !G#B!BDL#8I9: DB7@#8! #B!
L=7B9G9L7@#84!D; D8!9G!@AD!BDI<=@L78!>D!i<I@G9D: !#8!8#8'7><I9; D!CB#<8: !\$!9. 3A!!

X=798@GGI!>B<IA!7I9: D! - #;;, &&7I!7!L7ID! [ADBD!j @AD!: 9I@9L@L#<B@E9I7MMBDAD8: D: !
@AD!=7 [!98!787=?h98C!98@DB; D8@#8!7I!#G!B9CA@k!X=@I\$'KB\$!Z+\$!bA7@>BDDh?!: 9I E9I I7=I E9I IDI!
@AD!M#98@98!@ABDD!: 9I@8L@ [7?I\$!P9BI@!98!- #;;, &&4@ [7I!#8=?!j M#I I9>=DmkO

`%(!P\$Z: !7@(&Y(!^G#B<E!8#8!L#8; D89D8!4: DL9!9#8_04/ #&&<,E(4!+&)!P\$Z: !7@)]Z'] *!^: D897=!

#G!G<8: 98C!@#!: D; D=#M!E9@C7@#8!D; 9: D8LD_\$\$!

I<GG9L9D8@?!L=D7B!: DIM9@D!9E9@D: !DFM=787@#8"!#B!L7ID! [ADBD!@AD!BDL#B: !<8Dc<9; #L7=?!
I<MM#B@!: ! #8=?! #8D! #<@L#ED\$#! bA7@ 7! BDE78: ! 9I! #>; 9#<I=?! <88DLDI17B?! 98! @A#ID!
ILD87B9#I!: #DI!8#@I<MM#B@7!CD8DB7=B<=D!@A7@: 9I@9L@L#<B@!%,1,748DD: !@!DFM=9L7@!@AD9B!
#>IL<BD!: DL9I9#8I4!7!B<=D!@A7@ [#<=: !L#8G=9L@ [9@A!@AD!BDE78: !!98! - #;; &&A! ()%!P\$Z: !7@
(Z' (*4!78: !98!5#&,7\$%04!`%%!P\$%: !7@Z` \$!

O) / OJ\$, 49@D=G! 9aD=?! >D=#8CD: !@#! >#@A! L7@DC#B9DI\$! O8=9aD! @A9I! L7ID4! @AD! : 9I@9L@

L#<B@ 98! O) / OJ\$, 4

^: #LaD@ L9@7@#8! #E9@d: _\$! P<B@ADB! O)/0J\$",! BDiDL@: ! @AD! E#; 78@r! 7BC<ED8@! G#B!
98@DB; D8@#8! 7! [A#=?! 98!<>I@78@7= 78: !<8: D; D=#MD: 4! BD8: DB98C! @AD! : 9!@9L@ L#<B@r!
MBDL9!D!B7@#87-D!E##@^78: !78?!BDE78: !G<@D_!?, ,@,3;34]`!P\$Z: 47@*&!^j !bAD!E#; 78@m!
#GGDBD: !#8=?!L#8L<I#B?!7BC<ED8@!G#<8: D: !D8@BD=?!#8!IMDL<=7@#8!78: !!<BE9!D\$k_0!\$. 34
7@* (!^j !bmAD!E#; 78@m!E#@#8!M7MDB!!: 9: !8#@7B@L<=7@! [A7@!9G!78?@A98C!@AD?! [#<=: !
L#8@9><@!@#!@AD!n !: DGD8!D\$k_!\$!

bA9!L7!D!9!!: 9GGDBD8@#8!>#@A! IL#BD!\$! 2C798@! @AD!: 9!@9L@ L#<B@A7: !8#@AD7B: !7!
(\$%,";47BC<ED8@7C798!@2MMD=78@r!E#@#8! [AD8!9@I<E E7B9=?!: D89D: !9@!28: !@ADB!L78!
>D!9@d!: #<>@A7@AD!: 9!@9L@ L#<B@>06". 4<#1,!7=# [D: !2MMD=78@!@#!98@DB; D8D!^i<I@9aD!
@AD!6\$6\$/\$!: 9: _! [9@A#<@7><198C!9@!!: 9!LBD@#8\$!J AD@ADB!@AD!L#<B@7><ID: !9@!!: 9!LBD@#8!
>?!: D8?98C!MDBE9!19; D@8@DB; D8@#8!9!9EM#119>-D!@#!@= [9@A#<@a8# [98C!9@!BD7!#8!IG#B!
: #98C! I#\$! " D9@ADB! @AD! E98<@! #B: DB!9@d-G! 8#B! @AD!BDL#B: ! E7aD!@A#ID!BD7!#8!!L-D7B\$!
bA<I4!7!BDE78: !9!8DLD!17B?#!

Q!G9=D: !@A9I!>B9DG!; 97!@AD!/#<B@I!1/P!I?I@DE! [A9LA! [9=D-DL@B#89L7=?!8#@G?!7=!

L#<8ID=BDC<9B98C!8#@LD\$!!

67@d: T!6DLDE>DB!)4!%&%&!! ! !!X(X45#B.70%4O34N077\$(4444!